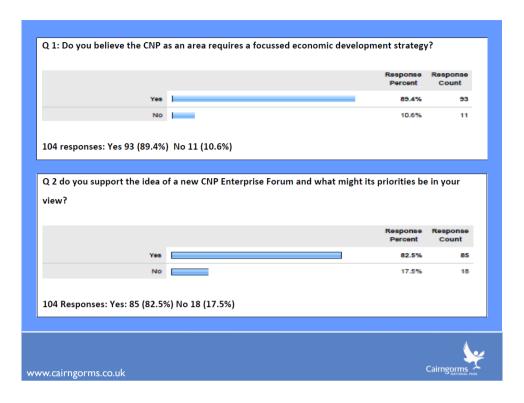


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Cairngorms Economic Forum

Private Sector

I. Tourism

- 2. Land Based Businesses
- 3. Manufacturing/Renewables
- 4. Distribution/Food & Drink/Transport
- 5. Wholesale/Retail
- 6. Digital based Industries
- 7. Developer/Construction/ Building
- 8. Learning/Research
- 9. Finance and services
- 10. Federation Small Businesses 9. SportScotland
- 11. Scottish Land & Estates
- 12. Cairngorms Business **Partnership**

Public Sector/Other

- I. CNPA Chief Executive Officer
- 2. The Highland Council Head of Economic Development
- 3. Moray Council Head of Economic Development
- 4. Aberdeenshire Council Head of Economic Development
- 5. Angus Council Head of Economic Development
- 6. Perth and Kinross Council Head of Economic Development
- 7. VisitScotland Director for Strategic Partnerships
- 8. HIE Area Manager (also representing SE)
- 10. Highland Opportunity Ltd./Business Gateway
- 11. Cairngorms Local Action Group (LEADER)



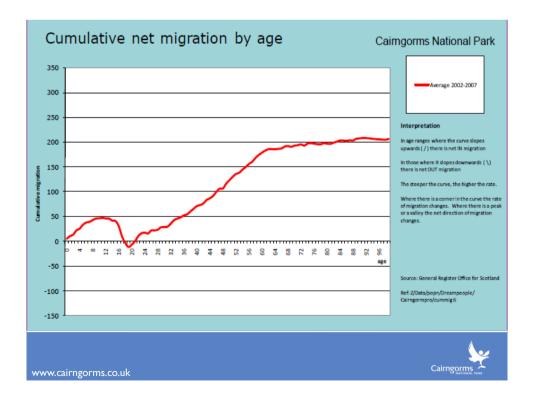
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The Process to date

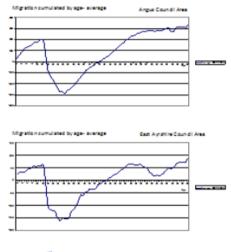
- 1. Jan/Feb Review existing Strategies and identify common themes
- 2. 27th Mar Workshop to inform strategy development & membership of Forum
- 3. 24th April first meeting of the Forum to discuss workshop findings and development of strategy

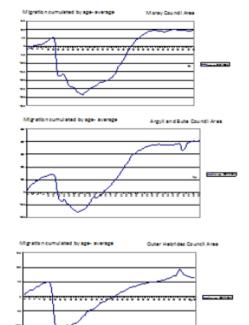






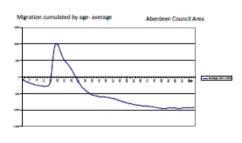
Country

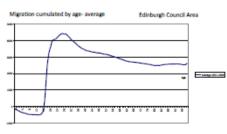


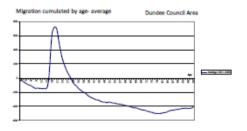


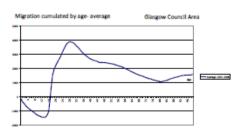
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Cities

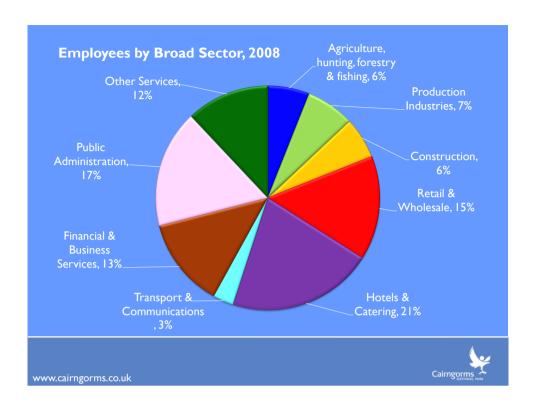


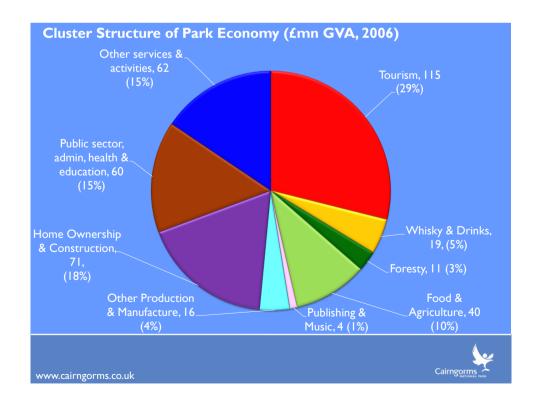


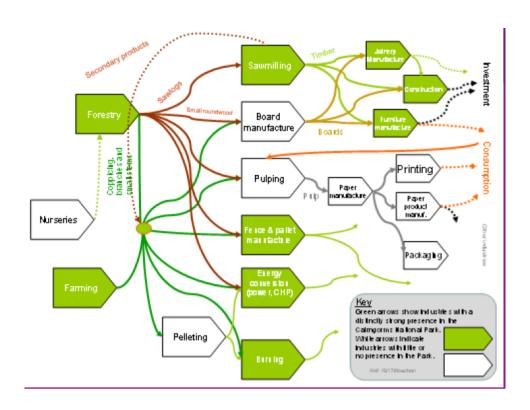


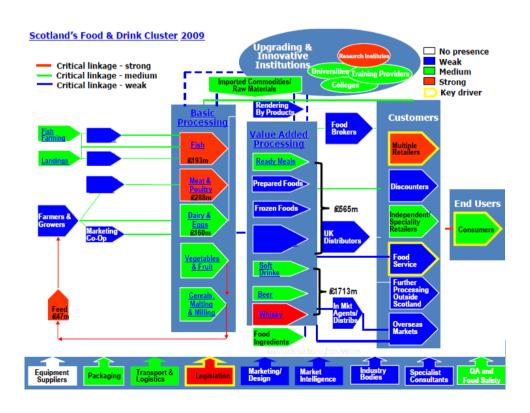


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Opportunities & Issues

- Quality of Life offering
- LAs Tourism and Food & Drink
- National Tourism Strategy
- Cluster development diversify/develop
- Education opportunity
- Micro-businesses achieving their potential

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Potential themes for Strategy & Action Plan

- **Building on strengths** in terms of the areas clusters and natural resources
- Targeting inward investment on the basis of a careful analysis of the areas clusters and the gaps and weak links that this reveals
- **Build on the assets of the area** in terms of education and training and in particular realise the potential of the area to exploit related niches in FE/HE as part of the evolution of UHI.
- Develop a coherent and coordinated approach to the development of the area's micro-businesses, with the aim of becoming the best place to start and grow a business that can thrive in a rural area.



Areas for Action

- Infrastructure
 - accommodation, sites, transport, connectivity
- Business Development
 - advice & support, specialist help, funding
- Attracting Investment
- Skills & Employability

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Next Steps

- Review and update of Economic & Social Health of the Park Report 2010
- Analysis of Clusters
- 4th September Workshop to consider cluster analysis and draft aim and objectives for Strategy
- 18th October to 15th November Consultation on Draft Strategy
- December CEF Approval of Strategy & Action Plan



Role of Sustainable Tourism Forum

- Tourism Cluster Analysisworkshop
- Input to Consultation
- Alignment with review of Sustainable Tourism Strategy
- Current and Future Links with the Economic Forum

